Structural Chart of JRA (as of March 1, 2011)

Main Office | **Racecourses and Other Facilities**

Board of Governors

President & CEO

Management Advisory Council | Horseracing Adjudication Council | Auditor

Senior PA to President & CEO

Executive Vice President

Senior PA to Executive Vice President

Presidential Counselor for Foreign Affairs

Executive Director

Director

Racecourses
- Sapporo
- Hakodate
- Fukushima
- Niigata
- Nakayama
- Tokyo
- Chukyo
- Kyoto
- Hanshin
- Kokura

Corporate Planning Dept.
- Management Planning Div.
- Betting Services Network Development Div.
- Horseracing Industry & Livestock Promotional Funds Div.
- Affiliated Company Affairs Div.

Finance Dept.
- Finance Sect.
- Audit Sect.
- Accounting Sect.

General Affairs Dept.
- Public Information Div.
- General Affairs Sect.
- Procurement Sect.
- Community Relations Sect.

Affiliated Facilities
- Equestrian Park
- Horseracing School
- Equine Research Institute
- Hidaka Training and Research Center
- Miyazaki Yearling Training Farm
- Miho Training Center
- Ritto Training Center

Legal Affairs Dept.
- Compliance Control Div.
- Legal Sect.
- Horseracing Adjudication Sect.

Human Resources Dept.
- Human Resources Sect.
- Personnel Welfare Sect.

Facilities Dept.
- Environmental Measures Div.
- Facilities Contract Sect.
- Construction Sect.
- Facilities Sect.
- Track Engineering Sect.

International Dept.
- International Planning Div.
- International Relations Sect.
- London Rep. Office
- New York Rep. Office
- Sydney Rep. Office
- Hong Kong Rep. Office

Customer Services Dept.
- Sales Promotion Div.
  - Betting Strategy Planning Sect.
  - Betting Services Operations Sect.
  - Totalizator Sect.
- Customer Relations Div.
  - Customer Services Sect.
  - Security Services Sect.
- Systems Management Div.
  - Broadcasting and Information Services Sect.
  - Integrated Information Systems Sect.
  - Business Management Systems Sect.
- Off-Course Betting Facilities Development Sect.
- Customer Services Contract Sect.

Public Relations Dept.
- Media Relations Div.
- Publicity Contract Sect.
- Publicity Planning Sect.
- Kansai Media & Publicity Div.

Off-Course Betting Services Management Dept.
- Off-Course Betting Services Planning Div.
- Off-Course Betting Services Operations Div.
- Off-Course Betting Facilities Contract Sec.

Off-Course Betting Facilities

Racing Dept.
- Race Planning Div.
  - Race Planning Sect.
  - Domestic Exchange Racing Sect.
- Racing Affairs Div.
  - Racing Sect.
  - Owner Registration Sect.
- Stable Affairs Div.
- Racing Operations Contract Sect.

Stewards Dept.
- Stewards Sect.
- Race Integrity Sect.
- Licensing Sect.

Equine Dept.
- Breeding Affairs Div.
- Equine Affairs Sect.
- Veterinary Sect.
- Epizootic Prevention Sect.
- Equestrian Affairs Sect.